

Donald Clark Dobbs, Jr. [Preferred Name: Clark Dobbs]

Resume Addendum | Project Portfolio

Note: The projects listed are organized by type of project and role, then chronologically.

Project Type(s): New plant construction and startups, expansions, acquisitions, consolidation

Date & Location	Role(s)	Project Description & Scope
May 2022 to August 2022 Confidential Consulting Client Denver, CO	Contract consultant and CSCO for a small food startup.	<p>Project Type: New plant construction, startup Project Title: Design of Vertically Integrated Protein and Produce Agricultural Complexes in Fort Lupton, CO; Lawton, OK; and Clifton, TX Project Results: Project placed on hold due to lack of funding. Project Scope:</p> <ul style="list-style-type: none"> Design three small meat and poultry processing plants with the capability to conduct produce and fruit processing packaging. Less than 100,000 square feet each. Redesign a 400,000 sq. foot further processing facility in Houston, TX.
October 2021 to May 2023 Confidential Consulting Client Houston, TX	Contract consultant and contract interim COO for a small multi-protein processing company.	<p>Project Type: Consolidation Project Title: Processing Consolidation and Workforce Optimization Project Results: Achieved 120% of desired savings and cost improvements. Project Scope:</p> <ul style="list-style-type: none"> Redesign and relocate the beef and pork trimming processes from old plant to new plant. Shut down the old plant. Annual Savings = \$382,000 USD. Redesign the poultry portioning processes, the marination processes, and the finished goods packaging departments to achieve desired yield, labor, and packaging materials improvements. Annual Improvement = \$1,240,000 USD.
August 2021 to March 2022 Confidential Consulting Client Phoenix, AZ	Contract ERP consultant for a QSR with a commissary style supply chain.	<p>Project Type: New plant construction, startup Project Title: Preliminary Supply Chain Commissary Location Ideation Project Results: Completed Project Scope:</p> <ul style="list-style-type: none"> Review options for locating commissary style facilities in the Southwest U.S.; the South-Central U.S.; and the Southeast U.S.
January 2018 to April 2018	Project Leader	<p>Project Type: New plant construction, startup Project Title: Project 2021</p>

Keystone Foods Huntsville, AL		<p>Project Results: Placed on hold once the sale of company was announced.</p> <p>Project Scope:</p> <ul style="list-style-type: none"> • Work with LEK consulting to develop a growth plan including a new poultry complex with slaughter plant, further processing plant, feed mill, and hatchery.
September 2002 to December 2002 Wayne Farms College Park, GA	Facility General Manager	<p>Project Type: Acquisition</p> <p>Project Title: Acquisition of the College Park, GA facility from Sylvest Farms, Redesign of Major Manufacturing Processes</p> <p>Project Results: Completed</p> <p>Project Scope:</p> <ul style="list-style-type: none"> • Acquisition of the further processing facility in College Park, GA from Sylvest Farms. • Redesign of the poultry portioning operations that serviced ChickFilA, Outback Steakhouse, and Applebee's. Achieved Annual Workforce savings = \$640,000. • Redesign of the RTC parfry line to increase throughputs by 35%. • Redesign of the Holding Freezer to increase capacity by 40%.
September 1997 to October 1998 Golden Poultry Russellville, AL	Plant Manager III	<p>Project Type: Plant Expansion</p> <p>Project Title: Expansion of the facility from 800K head per week to 1.6M head per week.</p> <p>Project Results: Completed</p> <p>Project Scope:</p> <ul style="list-style-type: none"> • Expansion of the slaughter capacity from 800K to 1.6M head per week. • Installation of four DSI machines to portion breast filets for Keystone Foods. • Addition of a blast freezer and a holding freezer for export leg quarters. • Expansion of the employee breakrooms and welfare areas.
September 1995 to September 1997 Carolina Golden Products – GoldKist Sumter, SC	Plant Manager II	<p>Project Type: Plant Expansion</p> <p>Project Title: Expansion of the facility from 800K head per week to 1.4M head per week. Expansion of the IQF operation by 400K pounds per week.</p> <p>Project Results: Completed</p> <p>Project Scope:</p> <ul style="list-style-type: none"> • Expansion of the slaughter capacity from 800K to 1.4M head per week. • Installation of an IQF operation in the facility.
September 1989 thru September 1991	Various production management positions	<p>Project Type: New Plant Construction and Startup</p> <p>Project Title: New Poultry Slaughter and Deboning plant located in Russellville, AL</p>

<p>Golden Poultry Processing Plant Russellville, AL</p>	<p>during the design and startup of the facility</p>	<p>Project Results: Completed Project Scope:</p> <ul style="list-style-type: none"> • Worked with the plant personnel to start full operations at the new plant. • We initially started deboning breast front halves in the newly constructed hatchery building. The breast meat was sold to Keystone Foods. The first day, we had fifty brand new employees that we had to teach everything to. • We spent the first year [Sept 1989 to Sept 1990] deboning in the hatchery building. During that time, we had to start part of the building as the hatchery. That was a balancing act between hatching baby chicks and processing food. • We moved from the Hatchery to the processing plant in Sept. 1990 and began full scale slaughter and production.
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Project Type(s): ERP System Implementations, and other Business System Implementations

Date & Location	Role(s)	Project Description & Scope
<p>August 2021 to March 2022 Confidential Consulting Client Phoenix, AZ</p>	<p>Contract ERP Analyst and Project Leader</p>	<p>Project Type: ERP System Implementation [SAP – Business by Design] Project Title: ERP System Implementation Assessment – Phase 1 Project Results: Completed Project Scope:</p> <ul style="list-style-type: none"> • Conduct a feasibility assessment for implementing SAP’s Business by Design ERP application. • Scope effort, resource requirements, timeline, and budget.
<p>April 2019 to March 2020 Confidential Consulting Client Houston, TX</p>	<p>Contract ERP Analyst and Project Leader</p>	<p>Project Type: ERP System Implementation [Microsoft – Business Central] Project Title: ERP System Implementation Assessment – Phase 1 Project Results: Completed Project Scope:</p> <ul style="list-style-type: none"> • Conduct a feasibility assessment for implementing Microsoft’s Business Central ERP application. • Scope effort, resource requirements, timeline, and budget.
<p>April 2012 to September 2015 Keystone Foods</p>	<p>Director of Manufacturing Systems</p>	<p>Project Type: ERP System Implementation [Oracle - OPM] Project Title: Supply Chain Integration Project [SCIP] Project Results: Completed</p>

Huntsville, AL		<p>Project Scope:</p> <ul style="list-style-type: none"> • Led the Enterprise-wide implementation of the Oracle ERP OPM application across the US supply chain. • Led an eight-person team responsible for the implementation of Oracle OPM ERP system across six manufacturing locations within the United States. • Led the update of the IT service desk function. • Led the implementation of the continuous improvement processes with the supply chain and operations areas. Worked with green belts at multiple locations to establish the continuous improvement function. • Led a four-person team responsible for the implementation of Outperform' s supply chain management suite of tools.
July 2005 to November 2010 Wayne Farms Corporate Office Oakwood, GA	ERP Team Lead – Production and Inventory	<p>Project Type: ERP System Implementation [Infor's ADAGE ERP Application] Project Title: Project Compass Project Results: Completed Project Scope:</p> <ul style="list-style-type: none"> • Served as the Master Data, QA, Production, Inventory, and Scheduling SME functional analyst and team lead for an ERP implementation. Successfully completed a five-year project where we implemented INFOR's ADAGE process-based ERP in the organization. • Successfully completed a full implementation of a process-based ERP system.
January 2001 to January 2002 Wayne Farms Fresh Processing Plant Decatur, AL	Project Leader for the EYIS project.	<p>Project Type: Business System Implementation Project Project Title: Enterprise Yield Information System Implementation Project Results: Completed Project Scope:</p> <ul style="list-style-type: none"> • Served as the project manager for the company wide yield improvement project. We focused on improving deboning yields across the company and improved deboned boneless breast and thigh yields by 2.18%.